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SPEECH BY DR. YEOH GHIM SENG, ACTING PRESIDENT,
 AT THE COMMISSIONING CEREMONY OF INFANTRY OFFICERS,
SAFTI, AT THE ISTANA, ON THURSDAY, 13TH JANUARY, 1972
AT 6.00 P.M.

When National Service was first introduced in 1967, the policy was to grant deferments and exemptions on a generous scale. Those already working, those proceeding from school certificate to higher school certificate, and those from H.S.C. to university were readily deferred or exempted.

Because of this policy, we were not able to get ^{enough} national servicemen of officer calibre. This shortage of officer material among national service full-time intakes in those years made it necessary to enlist university graduates and civil servants as well. However, as enlistment was still on selective and not on general basis, other problems began to crop up.

With the tightening of exemptions and the decision to enlist students before they join the university, the shortage of officer material no longer exists now. Each year, we may have between 2,500 to 3,000 among the national service full-time intakes with either good school certificates, full H.S.C., polytechnic diplomas or university degrees.

As from the January intake of last year, there has been a very keen competition for limited places in the officer cadet training courses at SAFTI.

The emphasis of the present system of selection is based on merit. In addition to basic educational qualifications, the selection board takes into account personal qualities as well as performance of the soldier in his previous training courses and in his work in the battalions. Only the best will be recommended for officer cadet training.

Meritocracy has many advantages, those with lower qualifications but having the desire to improve themselves and showing the qualities of an officer through zealous performance will stand a chance of selection. On the other hand, those with higher academic qualifications but showing a poor performance or lacking the qualities of leadership, may find themselves being left out.